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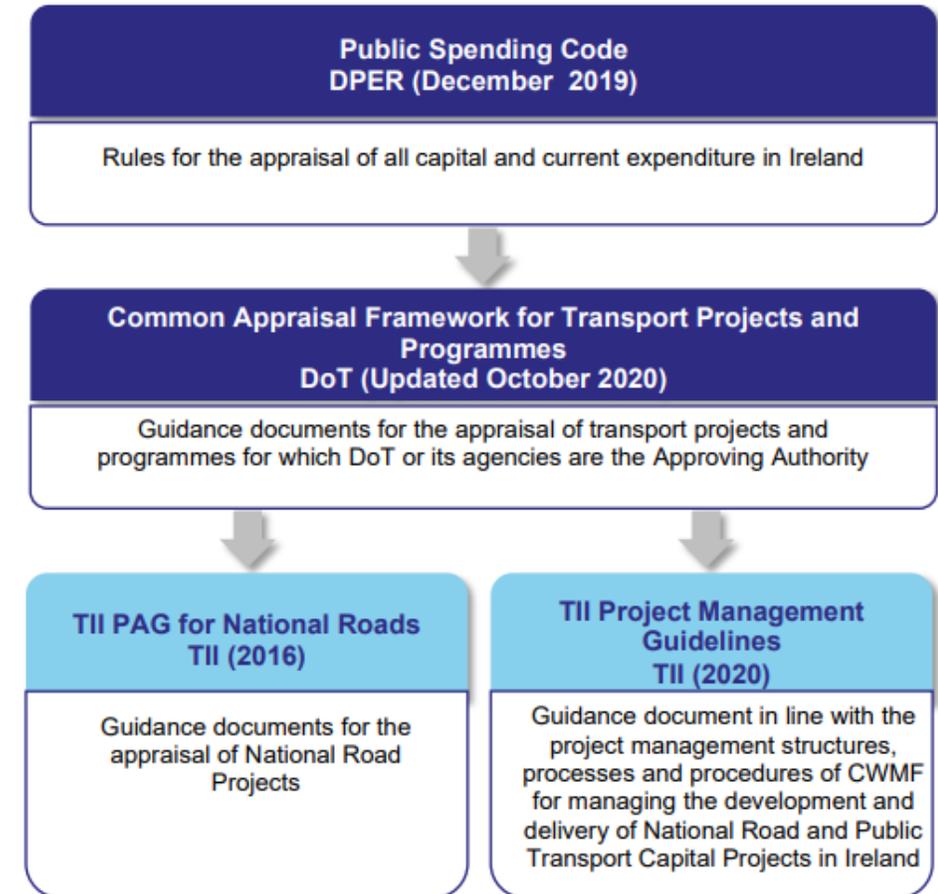
Project Management Guidelines & Project Manager's Manual for Minor National Road Projects

Stephen Barry
Arup

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Project Management Guidelines – what are they?

- Governance document – supported by detailed manuals for the management of the development and delivery of National Road Projects (Major & Minor).
- The Guidelines are not to be taken as a conclusive set of requirements to advance such Projects
- The Guidelines must be read and applied in conjunction with other documents including:
 - Project Appraisal Guidelines (PAG)
 - TII Publications
 - Policy and Legal Requirements etc



Project Management Guidelines Document Suite



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TII Publications

GE PE DN CC OP AM RE

Project Management Guidelines

PE-PMG-02041
December 2020

PE Planning & Evaluation

Technical



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TII Publications

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Project Manager's Manual for Major National Road Projects

PE-PMG-02042
February 2019

PE Planning & Evaluation

Technical



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TII Publications

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Project Manager's Manual for Minor National Road Projects

PE-PMG-02043
December 2020

PE Planning & Evaluation

Technical



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TII Publications

GE PE DN CC OP AM RE

Cost Management Manual

PE-PMG-02044
December 2020

PE Planning & Evaluation

Technical

Collectively, these documents will assist with ensuring consistency of approach in the delivery of all minor and major national road projects

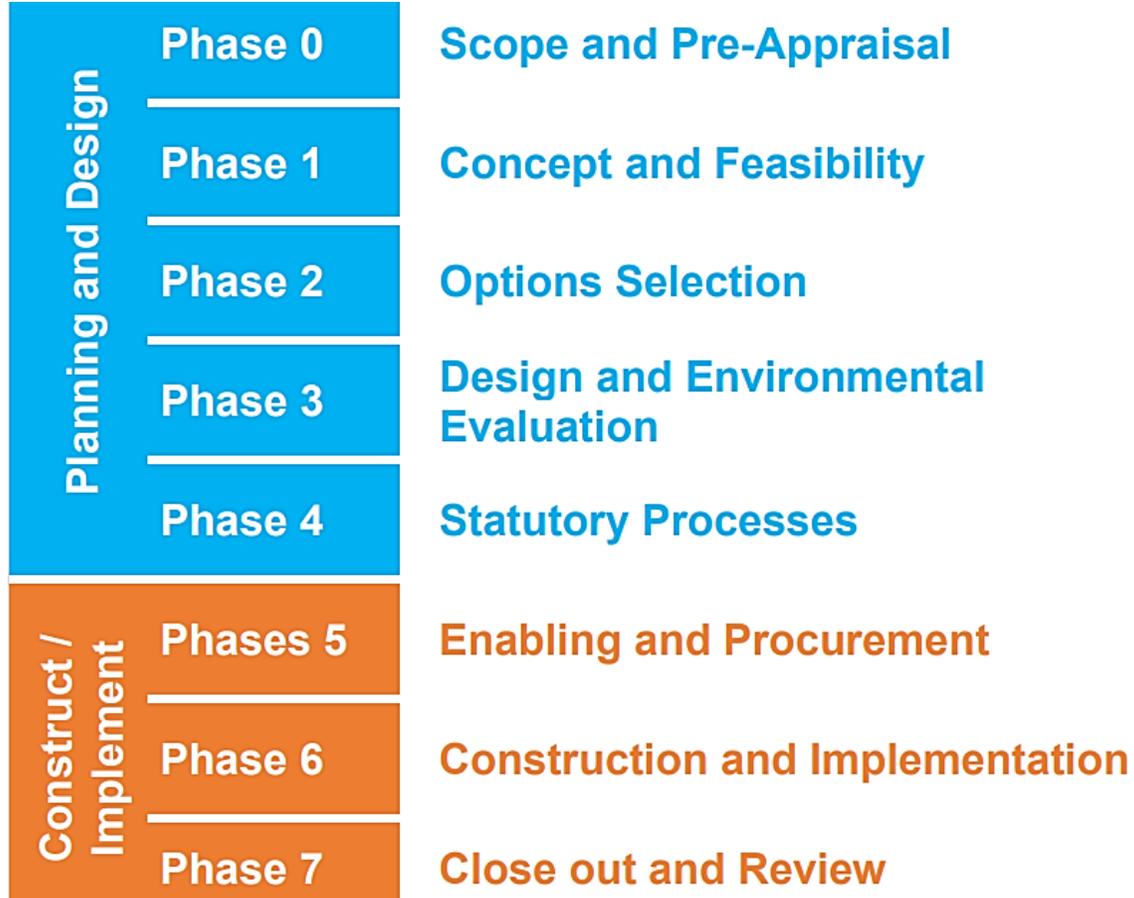
Background and Context

- Project Management Guidelines (PE-PMG-02041) outline at a high level, the roles, responsibilities, processes and deliverables required for delivering road projects
- Project Manager's Manual for Major National Road Projects (PE-PMG-02042) - current publication is February 2019
- Prior to December 2020 there was no Project Manager's Manual for Minor National Road Projects
- This Manual is a new document and was published in December 2020

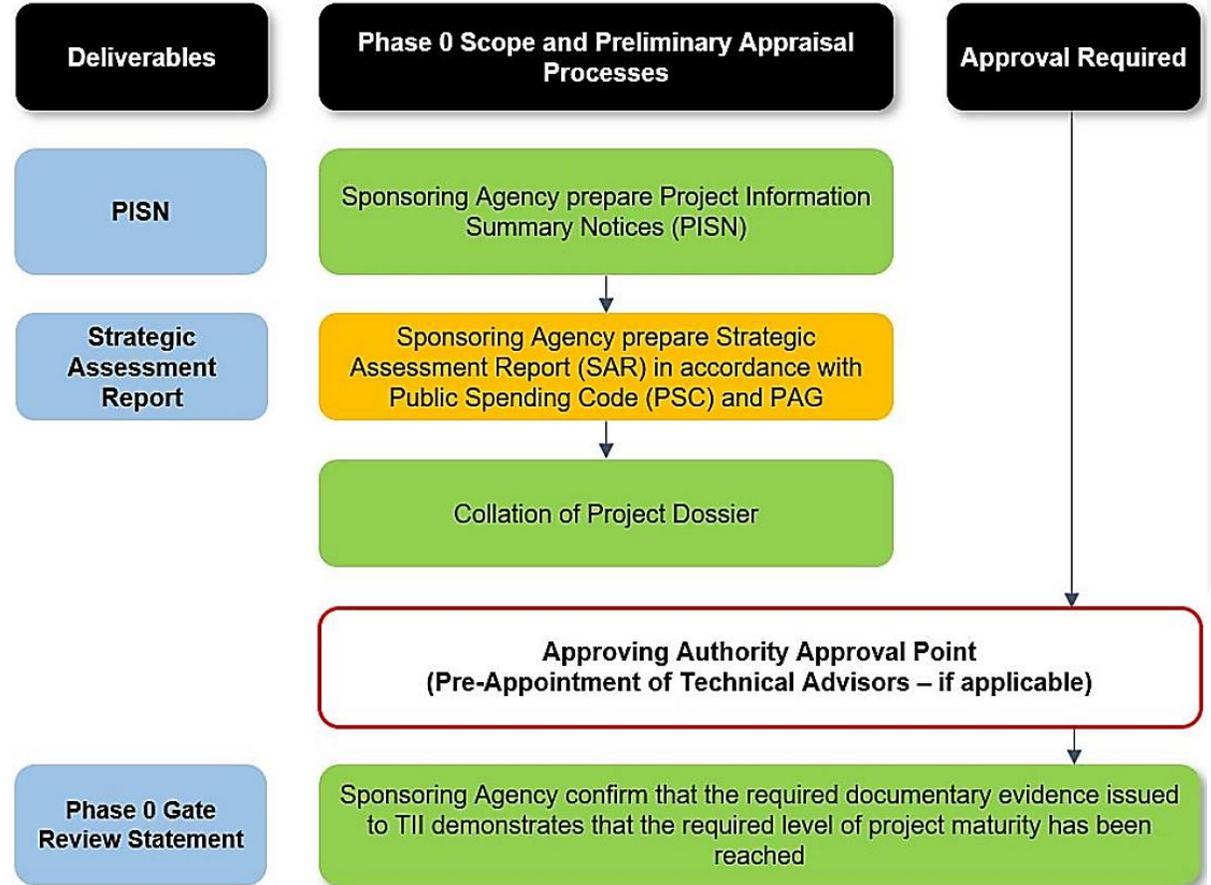
Purpose of Manual

- Provide supplementary details required to deliver upon the processes and deliverables outlined within PE-PMG-02041
- This will assist with ensuring consistency of approach in the delivery of minor national road projects

Structure and Overview



Workflow Diagrams



Key Points

General

- Covers projects with a value from €5m to €20m
- However, TII may, at their own discretion, apply this Manual (or sections of this Manual) to specific projects with a value less than €5m
- Gate Reviews are required at the end of Phase 0, Phase 3, Phase 4, Phase 5 and Phase 7
- Approval Points are required during Phase 0, Phase 3, Phase 4 and Phase 5
- The principles of sustainability are embedded within the document, including a particular section on sustainability and its application to minor national road projects

Phase 0

- A Strategic Assessment Report (SAR) is included as a requirement in accordance with the Public Spending Code (PSC)
- The Project Information Sheet Note has been renamed Project Information Summary Notices and included as a Phase 0 deliverable

Key Points

Phase 2

- Accessibility, social inclusion, integration and physical activity are given significant emphasis and detail with examples provided for clarity

Phase 4

- Details on the An Bord Pleanála Oral Hearing that are included in PE-PMG-02042 and are not repeated. Reference is made to PE-PMG-02042 where applicable.
- Guidance on the Part 8 Development process is included as this is the more likely statutory process applicable to minor national road projects

Phase 6

- Final Account Report includes Lessons Learned and is included as a Phase 6 deliverable

Other TII Publications

- PE-PMG-02041 has been updated to reflect the revised processes and deliverables within this Manual
- Cost Management Manual (PE-PMG-02044) has also been updated to align with the requirements and terminology within this Manual

Implications for Current TII Projects

- The decision as to how this Manual is implemented on current TII projects, which may be at different phases at the date of publication in December 2020, rests with the relevant Project Manager, in conjunction with TII

Thank You

